#### Corporate Customer Services Department Draft Equalities Action Plan 2002-2003 CORPORATE AND CUSTOMER SERVICES DEPARTMENT DRAFT EQUALITIES ACTION PLAN

APPENDIX C

| Corporate Objective<br>or Vision Reference | Service Equality Objective  | Key Tasks and Targets  | Lead Person                      | Success Criteria  | Progress |
|--|---|--|----------------------------------|---|----------|
| Best Value Authority                       | Implementation of the RRA Act 2000<br>(general and specific duty) as<br>follows:Assess functions relevant to<br>duty, put in place arrangements for<br>assessing & consulting, monitoring<br>adverse impact, publishing results,<br>access to information and services<br>and train | Briefings for staff -Implications for<br>each service(s)-Identification of<br>actions to be pursued in relation to<br>functions, assessments, consultation<br>and monitoring arrangements  | Performance<br>Review<br>Manager | Briefings<br>Delivered and<br>action plan in<br>place by June<br>2002 |          |
|  |   | Monitor successful and unsuccessful<br>Housing Benefit applications by<br>gender, ethnicity, disability - review<br>results and make decisions on further<br>actions/plans in Service Equalities<br>Steering Group and Service<br>management team                | Process<br>Manager               | Data collected<br>and reviewed  |          |
|  |   | Monitor successful and unsuccessful<br>Discretionary Housing Payments<br>applications by gender, ethnicity,<br>disability - review results and make<br>decisions on further actions/plans in<br>Service Equalities Steering Group and<br>Service management team | Process<br>Manager               | Data collected<br>and reviewed  |          |
|  |   | Monitor use of foreign language<br>interpretation service review results<br>and make decisions on further<br>actions/plans in Service Equalities<br>Steering Group and Service<br>management team  | Customer<br>Services<br>Manager  | Data collected<br>and reviewed  |          |

| To monitor convice provision in the                                   | Monitor results of consultation surveys<br>by ethicity, age and gender - review<br>results and make decisions on further<br>actions/plans in Service Equalities<br>Steering Group and Service<br>management team                        | Services<br>Manager                                       | Data collected<br>and reviewed  |  |
|---|---|---|---|--|
| To monitor service provision in the Manchester Street Reception Area. | Ethnic Origin of customers attending the Manchester Street Area   | Office Services<br>Manager                                | Updates   |  |
| To progress BV Indicators 2, 11 a&b, 16,17, 174, 175 & 156.           | Ensure systems in place to accurately capture and monitor data  | Performance<br>Review<br>Manager &<br>Heads of<br>Service | Forecasts and<br>Final data pro-<br>formas returned<br>on time and<br>accurately. |  |
|   | Support Council in decreasing the number of racist incidents  | RI co-ordinator<br>and reporting<br>officers              |   | Monitoring system and<br>reporting of numbers to<br>DMT yet to be<br>established |
|   | Review and update LBC HR Strategy by Spetember 2002   | Head of HR  | Revised Strategy<br>agreed and in<br>place  |  |
|   | Where Equality Monitoring forms<br>despatched to all staff atending<br>training courses, ensure forms are<br>returned fully completed   | Office Services<br>Manager                                | Ongoing   |  |
|   | BVPIs 2, 11a & b 16 & 17 - All staff<br>actively encouraged to provide<br>workforce survey data review<br>results and make decisions on further<br>actions/plans in Service Equalities<br>Steering Group and Service<br>management team | Unit Managers   | Meet corporate<br>representative<br>workforce targets                             |  |

|                                  | RVPL 174 Revenues anguiny office in     |               | Correct recording        |
|----------------------------------|---|---------------|--------------------------|
|                                  | BVPI 174 - Revenues enquiry office is   | Customer      | Correct recording        |
|                                  | an advertised recording point for       | Services      | of reported<br>incidents |
|                                  | racial incidents - corporate reporting  | Manager       | incidents                |
|                                  | procedures are complied with and        |               |                          |
|                                  | maintained.                             |               |                          |
|                                  | BVPI 175 - Procedures in place to       | Unit Managers | 1. No complaints         |
|                                  | deal with and record any Revenues       |               | received                 |
|                                  | service related incidenti               |               | 2. Any complaints        |
|                                  |   |               | received correctly       |
|                                  |   |               | investigated,            |
|                                  |   |               | resolved and             |
|                                  |   |               | recorded                 |
|                                  |   |               |                          |
|                                  | BVPI 156 - Facilities reviuewed in line | Customer      | Revenues enquiry         |
|                                  | with formal public suggestion scheme -  | Services      | office and Cash          |
|                                  | awaiting outcome of corporate survey.   | manager       | Hall fully comply        |
|                                  |   |               | with DDA                 |
|                                  |   |               | requirements             |
|                                  |   |               |                          |
|                                  | Ensure systems in place in Open Door    | Performance   | Assessment of            |
|                                  | to accurately capture and monitor       | Review        | output from Open         |
|                                  | data                                    | Manager       | Door                     |
|                                  | Revise job description/person           | Performance   | Briefings                |
|                                  | specification guidelines and complete   | Review        | Delivered and            |
|                                  | series of briefings by 1st June 2002    | Manager       | action plan in           |
|                                  |   |               | place by June            |
|                                  |   |               | 2002                     |
| Continue to implement the        | Assess service access and               | Heads of      | This is an area for      |
| requirements of the DDA on       | promote/provide information in          | Service       | ongoing review           |
| employment and service delivery. | different formats.                      |               |                          |
|                                  | Continue operating Guarenteed           | R&D Manager   | Number of GIS            |
|                                  | Interview Scheme for people with        |               | applicants               |
|                                  | disabilities                            |               |                          |

| Review and update disability policy          | ER Manager   | Policy reviewed   |
|--|--|---|
| and incorporate in overall HR Strategy       |  |   |
|  |  |   |
| Support all risk assesssments and            | H&S Team and   | Satisfied   |
| assist in defining reasonable                | Occ. Health  | employee and  |
| adjustments                                  |  | manager   |
|  |  | feedback  |
| Provision of key information leaflets in     | Customer   | Availbility of  |
| main community languages                     | Services   | information as  |
|  | Manager  | described   |
| Community language speaking staff            | Customer   | Ongoing   |
| conduct interviews and visits in key         | Services   | implementation  |
| community languages                          | Manager  |   |
| Provide hearing loops and wheelchair         | Customer   | Facility  |
| accessible enquiry and Cashier               | Services   | maintained  |
|  | Manager  |   |
| Provide home visiting enquiry and            | Customer   | Service   |
| benefit assistance service for the           | Services   | maintained -  |
| elderly and infirm                           | Manager  | response within   |
|  |  | 10 working days   |
|  |  | of request  |
| Provide single person discount               | Customer   | Availability of   |
| application form in large print              | Services   | forms   |
|  | Manager  |   |
| Investigate provision of braille, talking    | Customer   | Provision of  |
| and large print facility for leaflets, bills | Services   | services by April   |
| etc.   | Manager  | 2003  |
| Complete access audits of buildings &        | Heads of   | Programme for   |
| Prioritise building for adjustments          | Service with   | completion of all   |
|  | CAM & CF   | work agreed and   |
|  | divisions  | in place  |
| Ongoing                                      | Office Services  | Ongoing   |
|  | Manager  |   |
|  |  |   |
|  | and incorporate in overall HR Strategy<br>Support all risk assessements and<br>assist in defining reasonable<br>adjustments<br>Provision of key information leaflets in<br>main community languages<br>Community language speaking staff<br>conduct interviews and visits in key<br>community languages<br>Provide hearing loops and wheelchair<br>accessible enquiry and Cashier<br>counter facilities<br>Provide home visiting enquiry and<br>benefit assistance service for the<br>elderly and infirm<br>Provide single person discount<br>application form in large print<br>Investigate provision of braille, talking<br>and large print facility for leaflets, bills<br>etc.<br>Complete access audits of buildings &<br>Prioritise building for adjustments | and incorporate in overall HR StrategySupport all risk assesssments and<br>assist in defining reasonable<br>adjustmentsH&S Team and<br>Occ. HealthProvision of key information leaflets in<br>main community languagesCustomer<br>Services<br>ManagerCommunity language speaking staff<br>conduct interviews and visits in key<br>community languagesCustomer<br>Services<br>ManagerProvide hearing loops and wheelchair<br>accessible enquiry and Cashier<br>counter facilitiesCustomer<br>Services<br>ManagerProvide home visiting enquiry and<br>benefit assistance service for the<br>elderly and infirmCustomer<br>Services<br>ManagerProvide single person discount<br>application form in large printCustomer<br>Services<br>ManagerProvide single person discount<br>application form in large printCustomer<br>Services<br>ManagerProvide single person discount<br>and large print facility for leaflets, bills<br>etc.Customer<br>Services<br>ManagerOmplete access audits of buildings &<br>Prioritise building for adjustmentsHeads of<br>ServicesOngoingOffice Services |

| Corporate Customer Services Department |
|--|
| Draft Equalities Action Plan 2002-2003 |

| _                       | . Brai  | $\frac{1}{2}$   | 2000  |  |
|-------------------------|---|---|---|--|
|                         | Office Accommodation DDA<br>requirements  | Waiting advice on requirements from<br>CAM<br>To implement New strategy for Office<br>Accommodation ensuring effective<br>space management and efficient<br>accommodation utilisation whilst<br>protecting and improving accessability<br>requirements as required under DDA. | CAM and<br>Heads of<br>Service .                          | Completion of<br>Audit,<br>prioritisation and<br>funding agreed<br>for remedial work<br>and completion of<br>remedial work -<br>timescales<br>dependent on<br>completion of<br>survey and<br>availability of<br>funding.<br>Complete re<br>assessment of<br>Accommodation<br>needs to be<br>carried out across<br>all Central Office<br>areas.Terms of<br>Reference end<br>March 2002<br>.Review end Dec<br>2002 |
| Community<br>Leadership | Assessment of all activities using the<br>New Generic Standard for equality<br>assessments and prepare six monthly<br>progress reports. | Training to use new Standard -<br>Assessment on new criteria for Level<br>3Evidence file updated and checked<br>by EOU.   | Performance<br>Review<br>Manager &<br>Heads of<br>Service | Level 3 achieved<br>by March 2003  |
|                         |   | Revise HR policies and incorporate in<br>HR Strategy as appropriate<br>Ensure training is provided when<br>available and participate in evaluation<br>process and subsequent action<br>planning   | Head of HR<br>Head of<br>Revenues                         | Policies revised<br>Level 3 achieved<br>by March 2003  |

|                          | Identify areas and activities will meet  | Training of front line staff   | Office Services  |  |  |
|--------------------------|--|--|--|--|--|
|                          | the New Generic Standard   |  | Manager  |  |  |
| Best Managed<br>Council. | Address under-representation in the workforce of women, disabled and black and minority staff. | To achieve representation of women<br>& ethnic minority employees as a<br>%age of Senior Officers (M5 and<br>above):- Target % to be determined  |  | Achievement of target  | Gender & ethnicity to<br>grade profile established<br>and being monitored. |
|                          |  | To achieve representation of black<br>and minority ethnic employees -<br>Target 20% by 2004  |  | Achievement of target  |  |
|                          |  | To achieve representation of disabled people in the workforce: Target 8% by 2004   | Service  | Achievement of target  |  |
|                          |  | To ensure all managers within the<br>Department are aware of Equalities<br>issues as part of the introduction of a<br>performance management regime<br>and being fully aware of their service<br>needs encompassing equalities   | Service  | All new<br>employees to<br>attend induction<br>training  |  |
|                          |  |  | Training<br>Officer/ Heads<br>of Service                   | All managers to<br>have attended the<br>mandatory<br>equalities training<br>programme and<br>participated in<br>relevant<br>discretionary<br>modules |  |
|                          |  | All managers (Team leaders and<br>above) are required to attend<br>appropriate corporate equalities<br>training. Performance is monitored<br>through individuals training records<br>and discussed, together with<br>additional specific requirements, as<br>part of the appraisal s | Head of<br>Revenues/ Unit<br>Managers/<br>Training Officer | attend induction   |  |

|                                      | C _ qualities / totion + 1411 2002      |                       |                   |  |
|--------------------------------------|---|-----------------------|-------------------|--|
|                                      | Equalities requirements are detailed in |                       | Implementation    |  |
|                                      | job descriptions and targets are set    | <b>Revenues/ Unit</b> |                   |  |
|                                      | and reviewed within the appraisal       | Managers              |                   |  |
|                                      | system.                                 |                       |                   |  |
|                                      | To ensure that Service delivery         | Heads of              | DMT reviews       |  |
|                                      | reflects the key aims of the council on | Service               | Equalities issues |  |
|                                      | equalities issues                       |                       | at at least 4     |  |
|                                      |   |                       | focussed          |  |
|                                      |   |                       | meetings per      |  |
|                                      |   |                       | year.             |  |
|                                      | Include and monitor equalities          | Performance           | Data collected    |  |
|                                      | relevant demographic data in any        | Review                | and reviewed      |  |
|                                      | customer and employee satisfaction      | Manager and           |                   |  |
|                                      | survey for the department               | Heads of              |                   |  |
|                                      |   | Service               |                   |  |
|                                      | Service based equalities steering       | Head of               | Data collected    |  |
|                                      | group set up to identify, assess,       | Revenues              | and reviewed      |  |
|                                      | review and resolve equalities issues    |                       |                   |  |
|                                      | Review and revise HR Strategy as        | Head of HR            | Strategy in place |  |
|                                      | appropriate                             |                       |                   |  |
| To ensure Contractor Selection from  | To encourage the inclusion onto the     | CaM and               | Reviewed          |  |
| Approved List of Contractors is      | Select Tender List, Contractors,        | Group Leaders.        |                   |  |
| carried out correctly ,fairly and on | Specialists and individuals from ethnic |                       | questionairre and |  |
| agreed principles.                   | minority and other under- represented   |                       | checked/amende    |  |
|                                      | groups .                                |                       | d entrance        |  |
|                                      |   |                       | criteria.End      |  |
|                                      |   |                       | October 2002      |  |
| Ensure equality of access to         | Procurment information will be made     | Supplies              | Web-page          |  |
| information for prospective Council  | available on the web-site to facilitate | Manager               | developed and     |  |
| contractors                          | access to information on how a          |                       | included on site  |  |
|                                      | business can apply to become an         |                       |                   |  |
|                                      | approved Contractor                     |                       |                   |  |

| Ensure information is made available | A strapline will be included on all key | Excehequer | Strapline included |  |
|--------------------------------------|---|------------|--------------------|--|
| in langusages other than English     | documents produced by Corporate         | Services   | on documents       |  |
|                                      | Finance (e.g. debt recovery letters)    | Manager    |                    |  |
|                                      | advising that the information is        |            |                    |  |
|                                      | available in minority ethnic languages  |            |                    |  |
|                                      | and Braille.                            |            |                    |  |
| To ensure that services are provided | To include and monitor equalities       | Heads of   | Data collected     |  |
| in a manner which is consistent with | relevant demographic data in any        | Section    | and reviewed       |  |
| the requirements of customers        | customer and employee satisfaction      |            |                    |  |
|                                      | survey for the department               |            |                    |  |