ANNUAL GOVERNANCE STATEMENT FRAMEWORK (APPENDIX A) **Annual Governance** Framework - Key documents/process guidelines Performance management **Statement** • Business strategy and planning process Budget and budgetary control • Code of corporate governance • Project management/ Risk Management / counter Fraud Policy Ethical Governance · Policies, procedures, codes of conduct Approval by Committee or by members Partnership protocol of body meeting as a whole **Review of the effectiveness Authority & Corporate Group with** of the system of Directorate Policies, **Internal Audit** responsibility for **Business Plans and Risk Registers** drafting AGS evaluate Performance Risk Legal and Members' Assurances by Other sources of Financial **External Audit Internal Audit** Management & Management Regulatory assurance directors/service assurance control

Ongoing assurance on adequacy and effectiveness of controls over key risks

heads

(including third-

party)

assurance

Data Quality

Assurance