

<b>HEALTH AND WELLBEING BOARD</b>	<b>AGENDA ITEM:</b>  <b>12.3</b>
<b>DATE OF MEETING:</b> 17 July 2013 <b>REPORT AUTHOR:</b> Pam Garraway, Director of Housing & Community Living <b>CONTACT NUMBER:</b> 01582 546215 <b>SUBJECT:</b> Whole System integration	

**WARD(S) AFFECTED:** ALL

### **PURPOSE**

To ensure appropriate arrangements are in place to support whole system integration.

### **RECOMMENDATION(S)**

The Health and Wellbeing Board is recommended to:

1. Note the project implementation document for whole system integration
2. Note the application to become a pioneer site for whole system integration
3. Request progress reports, as appropriate, from the Integration project manager

### **BACKGROUND**

1. There are significant national and local drivers supported the development of whole system integration. At a national level, the Health and Social Care Act (2012) puts a responsibility on Health and Wellbeing Boards to promote integration; at a local level, integration is identified in the Health and Wellbeing Strategy as one of the key factors in improving health and reducing health inequalities.

## **REPORT**

2. Ernst & Young was commissioned by Luton Borough Council and Luton Clinical Commissioning Group to develop a project initiation document for whole system integration. The scope of this work covers the Council – including public health, adult social care, children’s services (excluding education) - and the Clinical Commissioning Group.
3. The project initiation document recognises that both organisations are working facing significant financial challenges and that the strategic redesign of services, focusing on independence and early intervention, can lead to the delivery of improved outcomes at a lower cost.
4. In order to move away from viewing services in the silos of LBC Adults, LBC Children’s, Health and Public Health, four ‘service bundle’ areas have been developed and validated with Board members and Stakeholders across LBC and LCCG. These are:
  1. *Wellness* - Universal or preventative services
  2. *Early intervention* - Targeted services for those who may be at risk in the future
  3. *Help at home* - Services for adults who need support in the community and children on the edge of care
  4. *Specialist* - Services for children in care and for adults and children who cannot be supported in the community, including acute the sector
5. The strategic approach to taking whole systems integration in Luton forward at a high level is as follows:
  1. Bundle reviews- review of each of the four bundle areas in parallel, assessing options available to re-configure services within each of these areas.
  2. Whole systems case – Builds a case on services to be re-configured across the whole systems economy, including the investment model.
  3. Operating model – Future operating model for whole systems integration including service architecture for example shared IT and back office functions.
6. The project initiation document outlines the plan to prepare the business case for change by November 2013 with implementation taking place over

a five year period. It has been signed off by Luton Borough Council's Directors of Public Health, Children and Learning and Housing and Community Living as well as the Clinical Commissioning Group.

7. The role of the Health and Wellbeing Board is recognised in the governance of the project, and the board will need to receive reports at key stages to have assurance that the project is achieving what is requiring within its governance framework.

## **PROGRESS AGAINST HEALTH AND WELLBEING STRATEGY PRINCIPLES:**

### **Promoting Integration/Pooled Budgets/Joint Commissioning**

The programme will be designed to facilitate the changes that are needed in order to make progress in these areas.

### **Improving Quality and Efficiency – Service/Pathway Redesign**

The expected benefits of integrated commissioning and provision include financial savings from reducing duplicate management and overhead functions, improved outcomes for service users and improved performance management.

### **Addressing the Wider Determinants of Health**

Whole system integration will support a person-centred approach which will be able to take into account lifestyle factors and other issues which have an impact on health.

### **Focussing on Early Intervention and Prevention**

The project is based on the expectation of shifting resources, where possible, towards promoting wellness and early intervention with the aim of reducing avoidable reliance on more intensive specialist services.

## **IMPLICATIONS**

Legal, financial and equalities issues will be considered during the development of the project.

## **CONSULTATIONS**

## **APPENDIX**

Appendix 1 – Whole Systems Integration - Project Initiation Document

Appendix 2 –Submission for Integration Pioneer

### **LIST OF BACKGROUND PAPERS** **LOCAL GOVERNMENT ACT 1972, SECTION 100D**

Set out here the public papers used in the compilation of this report, which may be viewed by the public.