



Area of focus	Delivery Board Owner	Projects	Milestones	Expected Completion Date	Project RAG Status	Summary Update
Respiratory Transformation	PCSC	Multidisciplinary community-based integrated service delivery / pathways	Develop business case for Integrated Consultant-led Community Service	25/05/2018	GREEN	
			Develop implementation plan	15/06/2018		
			Develop communication strategy (all stakeholders)	15/06/2018		
			Mobilisation commences	29/06/2018		
			Development of practice training and development materials	29/06/2018		
			Develop roll out plan for all practices	29/06/2018		
			Review and evaluation of impact	29/09/2018 28/12/2018 29/03/2019		
		Improving levels of self-care	Increase awareness and take up of structured education for patients (pulmonary rehab) through targeted engagement with practices and clusters	29/06/2018	GREEN	
			Review take up of flu and pneumonia vaccinations	29/06/2018		
			Increase take up levels through targeted engagement with practices and clusters	31/12/2018		Ongoing
			Proactive identification programme for at-risk groups	29/06/2018		Ongoing
			Alignment with Total Wellbeing offer - weight management, physical activity and IAPT	29/06/2018		
Dermatology Transformation	PCSC	Multidisciplinary community-based integrated service delivery / pathways	Development of tele-dermatology model	25/05/2018	GREEN	L&D Model
			Agree specification with providers	29/06/2018		
			Implementation of model	27/07/2018		
Gastroenterology Transformation	PCSC	Multidisciplinary community-based integrated service delivery / pathways	Development of pathways for anaemia, dyspepsia and IBS	01/10/2018	GREEN	
			Development of education programme to support launch of pathways for primary care	01/11/2018		
			Implementation of pathways	01/11/2018		
Diabetes Transformation	PCSC	Multidisciplinary community-based integrated service delivery / pathways	Develop business case for Integrated Consultant-led Community Service	29/06/2018	GREEN	
			Develop implementation plan	20/07/2018		
			Develop communication strategy (all stakeholders)	20/07/2018		
			Mobilisation commences	31/08/2018		
			Development of practice training and development materials	29/06/2018		
			Develop roll out plan for all practices	29/06/2018		
			Review and evaluation of impact	28/12/2018 29/03/2019		
Primary Care Home collaboration	PCSC	Cluster development - accelerated clusters	Complete Primary Care Home assessment tool	27/04/2018	GREEN	
			Develop map of related community-based support services within accelerated cluster areas	29/06/2018		
			Identify and agree priority segment	27/04/2018		
			Design working assumption delivery model	25/05/2018		
			Develop detailed implementation plan	29/06/2018		
			Undertake workforce assessment - current and required	29/06/2018		
			Identify wider workforce to improve support to segment	01/10/2018		Workforce Primary Care Lead starting Sept 2018.
			Formalise cluster working arrangements	01/10/2018		
		Cluster development - second wave	Complete Primary Care Home assessment tool	29/06/2018	GREEN	
			Identify learning from accelerated clusters	28/09/2018		
			Identify and agree priority segment	28/09/2018		
			Design working assumption delivery model	26/10/2018		
			Develop detailed implementation plan	26/10/2018		
			Undertake workforce assessment - current and required	30/11/2018		
			Identify wider workforce to improve support to segment	30/11/2018		
			Formalise cluster working arrangements	30/11/2018		
		Infrastructure development	Clinical system interoperability	28/09/2018	GREEN	
			Establish requirements for linked data-sets, reporting and information governance	28/09/2018		
			Fully implemented linked data sets, reporting etc.	29/03/2019		
			Evaluation and review of incentive schemes linked to Primary Care Home development	27/04/2018		
			Establish governance arrangements through the Luton Provider Alliance	27/04/2018		
			Develop communications and engagement strategy and plan	28/09/2018		
			Develop workforce communications strategy and plan	29/06/2018		
			Map all community-based support services linked to Primary Care Home delivery models (incl. vol sector)	28/12/2018		
			Map of current primary care and community estates / premises and future need	28/12/2018		
		Frailty framework - Frailty identified and managed as a long term condition	Finalise frailty framework	27/04/2018	GREEN	
			Agree primary care funding routes for early identification, assessment and proactive care planning in line with Primary Care Home development	25/05/2018		
			Development of implementation plan	30/06/2018		Over-arching frailty framework implementation plan agreed which encompasses enhanced health in care homes schemes.
			Mobilisation commences	01/07/2018		
			Early impact review	31/01/2019		
		Enhanced health in care homes	Refreshed assessment against NHSE framework	25/05/2018	COMPLETE	
			Refresh local work programme in line with frailty and other programmes	29/06/2018		Over-arching frailty framework implementation plan agreed which encompasses enhanced health in care homes schemes.



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Frailty and complex care programme	PCSC	Falls prevention and coordination	Development and roll out of falls prevention awareness campaign	29/06/2018	GREEN	Postcards and posters developed and issued as part of raising awareness of selfcare. Roadshows scheduled for September to engage public.
			Review of pathways and access points	29/06/2018		
			Simplified integrated pathways developed	28/09/2018		
			Roll out of revised SystmOne templates	28/09/2018		
		Intermediate care and rehabilitation	Review of community and bed-based rehab provision and pathways	27/04/2018	GREEN	
			Develop revised specification for step-up and step-down provision - bed-based and community	29/06/2018		
			Implementation plan development	27/07/2018		
			Mobilisation commences	01/08/2018		
		Transforming Community Cancer Care	Develop model for enhanced community cancer care	27/04/2018	AMBER	
			Development of revised cancer and palliative care specification	25/05/2018		Awaiting guidance from EoE Cancer Alliance
			Implementation plan development	30/06/2018		
			Mobilisation commences	01/10/2018		
		Implementation of FIT testing in primary care	Pathway developed and agreed with primary care and secondary care	29/06/2018	GREEN	
			Development of commissioning model	29/06/2018		
			Development of comms plan including education and training	29/08/2018		
			Implementation plan development	29/06/2018		
		Coordinated end of life care	Mobilisation commences	01/10/2018	GREEN	
			Assessment against national framework	13/04/2018		
			Development of workplan against identified priorities	13/06/2018		
			Review discharge planning at end of life	28/09/2018		
			Development of training and education for specific environments to help people talk about end of life care	28/09/2018		
			Development of local awareness campaign to engage communities in talking about end of life care	28/09/2018		
Personalised care closer to home	PCSC	Patient activation measure	Agree MOU with NHSE across BLMK for personalisation programme including targets for PAM	27/04/2018	COMPLETE	Funding from NHSE (£300k) for project support
			Develop improvement plan with CCS to increase uptake of PAM	27/04/2018		Quarterly meetings with CCS.
			PAM mobilised as part of Total Wellbeing Service	31/05/2018		Technical issues ongoing with online version.
		Person-centred care plans for top 20% most complex patients	Scope current care planning across the Luton health and social care system	31/05/2018	COMPLETE	Ongoing and expanding.
			Gap analysis to identify where person-centred care planning needs to be put in place or improved	29/06/2018		Part of MOU
			Develop detailed action plan to address areas of development	27/07/2018		
		Personal Health Budgets across an increased number of service areas	Audit current level of offer through CHC of PHB's - all ages	29/06/2018	GREEN	
			Develop improvement plan including staff training	27/07/2018		
			Implement improvement plan	31/03/2019		
			Develop strategy for the broader use of PHBs	29/06/2018		Completed with NHSE - Sustainability and Expansion Plan.
		Continuing Healthcare (all ages)	Develop stakeholder map for all age continuing healthcare	28/09/2018	GREEN	In progress
			Develop strategy for all age continuing healthcare involving all stakeholders to bring CHC in to Primary Care Home Model	28/12/2018		Away Day in October to develop further.
		Learning disabilities community support	Scope existing support available	29/06/2018	GREEN	
			Audit use of personal budgets to see where funding is currently being used and impact	29/06/2018		
			Identify top 10 service users by consumption of health and social care by cost	29/06/2018		
			Develop plan to address top 10 service users and agree trajectory for repatriation of OOA patients	28/09/2018		
		Acquired brain injury / traumatic brain injury community support	Develop process for regular reviews	28/09/2018	GREEN	
			Review current service offer in conjunction with planned care / Virgin Care service	29/06/2018		Transition arrangement in place.
			Undertake needs assessment	28/09/2018		
			Gap analysis need against service offer	28/09/2018		
			Develop improvement plan	28/12/2018		
Mental health	PCSC	Consultant-led team in Primary Care	Develop business case with ELFT in line with Primary Care Home development	30/09/2018	GREEN	
			Develop service model including secondary care discharge support	27/10/2018		
			Develop implementation plan	28/12/2018		
		Crisis support	Mobilisation	01/04/2019	GREEN	
			Scope all points of access to services by people (all ages) in mental health crisis including voluntary sector	27/07/2018		
			Develop multi-organisational support for people in mental health crisis based on person-centred approach	28/09/2018		Co-production meetings arranged to develop model.
			Develop implementation plan	27/10/2018		In progress
			Mobilisation	01/04/2019		
		Children's mental health (CAMHS) - Implement the mental health and emotional wellbeing strategy and framework for ACE Work; increasing the access for CYP into universal and specialist services to promote their resilience, health and wellbeing	Further develop the CYP MH and emotional wellbeing strategy	Commences 01/04/2018	GREEN	
			Develop the service offer at all levels of need that works with children, their families and schools, and work together around the child and family to get the best outcomes.	Commences 01/04/2018		
			The CAMHS Specification will be updated to reflect need with clear performance including meeting access targets for CYP.	01/04/2019		
			Complete review of eating disorder service and transition arrangements to adult services	01/04/2019		
		Older adults mental health support	Develop business case with ELFT for expanding support to older adults in the community using parity of esteem funding	27/04/2018	GREEN	
			Develop implementation plan with ELFT	27/04/2018		
			Mobilise enhanced service	01/10/2018		

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			Review and update Luton Dementia Strategy and Action Plan	28/09/2018		In progress	
		Eating disorder support	Review current service with ELFT and BCCG	28/09/2018	GREEN		
			Develop revised specification (if needed)	28/09/2018			
			Implement changes	27/10/2018			
		Total wellbeing service (including IAPT)	Ensure service developments for LTC consider integration with Total Wellbeing Luton	Ongoing	GREEN	In progress in conjunction with planned care	
Enabling a shift to Out Of Hospital care	PCSC	CCS capacity and capability	Determine how we move to outcome based commissioning for community services	28/09/2018	GREEN		
			Development of a single specification for adult community services	28/09/2018	GREEN		
			Development of a single point of access for community services	28/09/2018	GREEN		
Integrated Urgent Primary Care Transformation and Extended Access	PCSC	Integrated Urgent Care	Manage and maintain activity and performance	Ongoing	GREEN		
			Undertake Gap Analysis 24/7 Clinical Advisory Service delivery.	30/03/2019		24/7 CAS go live with effect from 18th December	
			Development of IUC and ambulance CQUIN to support integration between the Integrated Urgent Care Service and the Ambulance Trust	01/10/2018			
			Implementation of CQUIN	01/10/2018			
			Tracking against CQUIN delivery	31/03/2019			
			Review of 2017/18 Winter (including schemes and effectiveness)	25/05/2018			
			Development of 2018/19 Winter Plan	31/08/2018			
		* 6 Care Homes	Roll out *6 Care Homes Support	30/03/2019	COMPLETE		
		NHS 111 Online	Agree model for NHS 111 Online	31/12/2018	GREEN		
			Commence Roll out of NHS 111 online	30/01/2019			
		Directly bookable appointments in Primary Care	Configure practices to accept directly booked appointments in hours	29/06/2018	GREEN		
			Configure IUC and DOS to enable in hours appointments	29/06/2018			
			Identify gaps and agree next steps for full coverage	31/10/2018			
		Urgent GP Clinic	Develop revised delivery model	01/10/2018	GREEN		
			Determine whether procurement is needed	02/10/2018			
			Develop implementation plan	03/10/2018			
			Commence implementation	01/01/2019			
		GP Extended Access	Prior information notice issued for extended access capacity	27/04/2018	GREEN		
			Contract award	27/07/2018			
			Mobilisation complete	01/09/2018			
Urgent Treatment Centre	Revise specification in line with the national requirement including development of front door triaging	01/10/2018	GREEN				
	Sign off new specification and contractual route	01/10/2018					
Emergency care pathways	A&E DB	Alternatives to A&E	Development of communications plan based around "Is A&E for me"	31/12/2018	GREEN	Ongoing comms plan in place including promoting 111	
			Agree a strategic approach to the development and use of DoS by partner organisations e.g. EEAST	15/09/2018		Full review of the DOS in place and due for completion by end of August.	
		Emergency pathways	Review current model of delivery of Ambulatory Care and effectiveness	25/05/2018	GREEN	In partnership with GP Liaison Team and ACC to agree criteria	
			Develop revised delivery model	30/09/2018			
			Develop implementation plan	31/10/2018			
			Commence implementation	31/10/2018			
			Review ED front door to include NHS Pathways and implement	01/10/2018		Reception Point modelling to establish pilot by 1st October	